Healthpeak Properties Provides Strategic Initiatives Update and Reports Third Quarter 2025 Results

DENVER, October 23, 2025 - Healthpeak Properties, Inc. (NYSE: DOC), a leading owner, operator, and developer of real estate for healthcare discovery and delivery, today provided a strategic initiatives update and announced results for the guarter ended September 30, 2025.

STRATEGIC INITIATIVES AND COMMENTARY

- Outpatient medical demand is growing faster than new supply, which, combined with our leading platform and deep health system relationships, is driving strong cash re-leasing spreads including +5.4% in the quarter, higher annual escalators including +3% on leases signed in the quarter versus +2.7% on the existing portfolio, and low tenant improvement outlays which represented less than 5% of rent on renewals signed in the quarter. Total occupancy was up +10 basis points sequentially.
- Private market values for outpatient medical buildings have strengthened as inflation and interest rates have declined. We are in various stages of negotiation on opportunistic sales and recapitalizations that could generate proceeds of \$1 billion or more at attractive prices. We would use proceeds from any such sales/recaps to further strengthen our balance sheet and recycle capital into highly pre-leased new outpatient medical developments, acquire distressed and opportunistic lab properties with significant upside, and/or repurchase shares. Our merger with Physicians Realty Trust has proven timely, as we have benefited from these strengthening prices. Our merger integration is complete, and was highly successful.
- We believe there has been a palpable shift in sentiment across the biopharma sector since the start of the school year driven by M&A activity, clinical data readouts, lower interest rates, reduced regulatory uncertainty, and biopharma stock price performance. The improved sentiment will take time to flow through to leasing executions, but we're already seeing a pickup in leasing activity. Our pipeline is at its highest level since Q2 2024, and with a higher allocation toward new leasing. While we still expect our Lab occupancy to decline near-term due to expirations and early terminations, the recent trends suggest the underlying biopharma sector may be approaching an inflection point.
- NOI from our 15-asset CCRC portfolio is up more than +50% since 2019, and year-to-date same-store growth is up +11% over the prior year. We see further upside potential from higher occupancy and margin expansion.
 Total occupancy was up +70 basis points sequentially.
- We are deeply engaged in advancing our technology innovation initiatives. The early rollout of our tech-enabled platform has already improved company-wide connectivity, data access, and productivity, including a 5% reduction in our G&A guidance this year. Over time, the tech platform we're building is intended to deliver more than just efficiency gains. We believe it will enable new ways to engage our clients and leasing prospects, enhance property performance, and drive differentiation versus other owners.
- Our strong balance sheet (5.3x debt/EBITDA) and well-covered dividend (71% AFFO payout ratio year-to-date) remain key strengths of the platform, allowing us to deploy capital opportunistically.

THIRD QUARTER 2025 FINANCIAL PERFORMANCE AND RECENT HIGHLIGHTS

- Net income (loss) of \$(0.17) per share, Nareit FFO of \$0.45 per share, FFO as Adjusted of \$0.46 per share, AFFO of \$0.42 per share, and Total Merger-Combined Same-Store Cash (Adjusted) NOI growth of 0.9%
- On October 6, 2025, Healthpeak's Board of Directors declared a monthly common stock cash dividend of \$0.10167 per share for each of October, November, and December of 2025 representing cash dividends totaling \$0.305 per share for the fourth quarter, and an annualized dividend amount of \$1.22 per share
- Third quarter new and renewal lease executions totaled 1.5 million square feet:
 - Outpatient Medical new and renewal lease executions totaled 1.2 million square feet, with +5.4% cash releasing spreads on renewals
 - Subsequent to the third quarter, and through October 23, 2025, executed 123,000 square feet of Outpatient Medical leases with signed letters of intent on an additional 895,000 square feet
 - Lab new and renewal lease executions totaled 339,000 square feet, with +4.6% cash releasing spreads on renewals

- Subsequent to the third quarter, and through October 23, 2025, executed 22,000 square feet of Lab leases with signed letters of intent on an additional 291,000 square feet
- Third quarter CCRC Merger-Combined Same-Store Cash (Adjusted) NOI growth of 9.4% bringing year-to-date growth to 11.3%; year-to-date non-refundable entry fee cash collections totaled \$108 million, an increase of 13% compared to the same period last year
- Hired Denis Sullivan as Managing Director of Lab Investments & San Diego Market Lead and promoted Mike
 Dorris to Head of West Coast Development & Construction underscoring Healthpeak's conviction in the life
 science sector and positioning the Company to capture investment and leasing opportunities as the market
 recovers
- Year-to-date asset sales and loan repayments totaling \$160 million
 - \$204 million of additional asset sales under contract as of October 23, 2025
- Balance Sheet
 - As previously disclosed, in August 2025, Healthpeak issued \$500 million of 4.75% senior unsecured notes due 2033
 - Net Debt to Adjusted EBITDAre was 5.3x for the quarter ended September 30, 2025
 - As of October 23, 2025, Healthpeak had approximately \$2.7 billion in available liquidity through a combination of unrestricted cash and availability under its revolving credit facility
- Published 14th annual Corporate Impact Report detailing Healthpeak's comprehensive approach to corporate responsibility and sustainability

THIRD QUARTER COMPARISON

	Three Mon Septembe		Three Mor Septembe		
(in thousands, except per share amounts)	Amount	Per Share	Amount	Per Share	
Diluted Net income (loss) applicable to common shares ⁽¹⁾	\$(117,256)	\$ (0.17)	\$ 85,722	\$ 0.12	
Diluted Nareit FFO applicable to common shares	322,706	0.45	315,824	0.44	
Diluted FFO as Adjusted applicable to common shares	323,301	0.46	320,776	0.45	
Diluted AFFO applicable to common shares	296,524	0.42	300,555	0.42	

YEAR TO DATE COMPARISON

	Nine Mont Septembe		Nine Months Ended September 30, 2024		
(in thousands, except per share amounts)	Amount	Per Share	Amount	Per Share	
Diluted Net income (loss) applicable to common shares ⁽¹⁾	\$ (43,335)	\$ (0.06)	\$ 238,057	\$ 0.36	
Diluted Nareit FFO applicable to common shares	954,153	1.34	797,546	1.17	
Diluted FFO as Adjusted applicable to common shares	978,802	1.38	918,665	1.35	
Diluted AFFO applicable to common shares	917,712	1.29	844,952	1.24	

⁽¹⁾ See footnote 3 from the reconciliation of Funds From Operation for further detail.

MERGER-COMBINED SAME-STORE ("SS") OPERATING SUMMARY

The table below outlines the year-over-year three-month and year-to-date total Merger-Combined SS Cash (Adjusted) NOI growth.

Year-Over-Year Total Merger-Combined SS Cash (Adjusted) NOI Growth

	Three M	onth	Year-To-	Date		
	SS Growth % % of SS		SS Growth %	% of SS		
Outpatient Medical	2.0%	56.1%	3.6%	55.5%		
Lab	(3.2%)	33.3%	2.0%	33.8%		
CCRC	9.4%	10.6%	11.3%	10.7%		
Total Merger-Combined SS Cash (Adjusted) NOI	0.9%	100.0%	3.8%	100.0%		

Nareit FFO, FFO as Adjusted, AFFO, Total Merger-Combined Same-Store Cash (Adjusted) NOI, and Net Debt to Adjusted EBITDAre are supplemental non-GAAP financial measures that we believe are useful in evaluating the operating performance and financial position of real estate investment trusts. See "September 30, 2025 Discussion and Reconciliation of Non-GAAP Financial Measures" for definitions, discussions of their uses and inherent limitations, and reconciliations to the most directly comparable financial measures calculated and presented in accordance with GAAP, available in the Investor Relations section of our website at http://ir.healthpeak.com/quarterly-results. See also the "Funds From Operations" and "Adjusted Funds From Operations" sections of this release for additional information.

DIVIDEND

On October 6, 2025, Healthpeak's Board of Directors declared a monthly common stock cash dividend of \$0.10167 per share for each of October, November, and December of 2025 representing cash dividends totaling \$0.305 per share for the fourth quarter, and an annualized dividend amount of \$1.22 per share. The dividend is payable on the payment dates set forth in the table below to stockholders of record as of the close of business on the corresponding record date.

Record Date	Payment Date	Amount
October 17, 2025	October 30, 2025	\$0.10167 per common share
November 14, 2025	November 26, 2025	\$0.10167 per common share
December 19, 2025	December 30, 2025	\$0.10167 per common share

DISPOSITIONS AND LOAN REPAYMENTS

DISPOSITIONS

As previously disclosed, in July 2025, Healthpeak sold two outpatient medical buildings for combined proceeds of approximately \$31 million.

As of October 23, 2025, Healthpeak is under contract on four fully stabilized, 100% occupied outpatient medical dispositions totaling approximately \$136 million at a blended 6.1% cash capitalization rate. The sales are expected to close in the fourth quarter.

Additionally, Healthpeak has received notice from the ground lessor of its intent to exercise a previously disclosed fixed-price purchase option for our leasehold interest in a four-building, 239,000 square foot lab campus in Salt Lake City, Utah. The contractual purchase price is \$68 million, representing a cash capitalization rate of approximately 11%. The sale is expected to close in January 2026.

LOAN REPAYMENTS

In August 2025, Healthpeak received loan repayments of \$58 million at a blended interest rate of 9% bringing total year-to-date loan repayments to \$125 million at a blended interest rate of 10%.

BALANCE SHEET

As previously disclosed, in August 2025, Healthpeak issued \$500 million of 4.75% senior unsecured notes due 2033. The offering priced at a 92 basis point spread over the reference U.S. Treasury bond, representing the lowest 7-year spread of any BBB+/Baa1 rated REIT year-to-date.

As of October 23, 2025, Healthpeak had approximately \$2.7 billion in available liquidity through a combination of unrestricted cash and availability under its revolving credit facility.

CORPORATE IMPACT AND SUSTAINABILITY

In September, Healthpeak published its 14th annual Corporate Impact Report highlighting its continued focus on building a resilient portfolio, advancing sustainability goals, fostering a workplace culture guided by its WE CARE core values, and promoting sound corporate governance and transparency.

RECENT CORPORATE IMPACT AND SUSTAINABILITY ACHIEVEMENTS

- Named to the Top 10 in Real Estate from 3BL Media's 100 Best Corporate Citizens List
- Named as a finalist for the Corporate Governance Awards Best Proxy Statement (Mid Cap) by Corporate Secretary & IR Magazine
- Named to Newsweek America's Greatest Companies list
- Earned a 2025 International MarCom Gold Award for the Company's 2024 Corporate Impact Report from the Association of Marketing and Communication Professionals (AMCP) for the second year

To learn more about Healthpeak's commitment to responsible business, please visit www.healthpeak.com/corporate-impact.

2025 GUIDANCE

We are reaffirming the following guidance ranges for full year 2025:

- Diluted Nareit FFO per share of \$1.78 \$1.84
- Diluted FFO as Adjusted per share of \$1.81 \$1.87
- Total Merger-Combined Same-Store Cash (Adjusted) NOI growth of 3.0% 4.0%

We are updating the following guidance range for full year 2025:

Diluted earnings per common share from \$0.25 – \$0.31 to \$0.00 – \$0.06

These estimates are based on our current view of existing market conditions, transaction timing, and other assumptions for the year ending December 31, 2025. For additional details and assumptions, please see page 13 in our corresponding Supplemental Report and the Discussion and Reconciliation of Non-GAAP Financial Measures, both of which are available in the Investor Relations section of our website at http://ir.healthpeak.com.

CONFERENCE CALL INFORMATION

Healthpeak has scheduled a conference call and webcast for Friday, October 24, 2025, at 8:00 a.m. Mountain Time.

The conference call can be accessed in the following ways:

- Healthpeak's website: https://ir.healthpeak.com/news-events
- Webcast: https://events.q4inc.com/attendee/161073286. Joining via webcast is recommended for those who will not be asking questions.
- Telephone: The participant dial-in number is (800) 715-9871

An archive of the webcast will be available on Healthpeak's website through October 23, 2026, and a telephonic replay can be accessed through October 31, 2025, by dialing (800) 770-2030 and entering conference ID number 95156.

ABOUT HEALTHPEAK

Healthpeak Properties, Inc. is a fully integrated real estate investment trust (REIT) and S&P 500 company. Healthpeak owns, operates, and develops high-quality real estate focused on healthcare discovery and delivery.

FORWARD-LOOKING STATEMENTS

Statements contained in this release that are not historical facts are "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Forward-looking statements include, among other things, statements regarding our and our officers' intent, belief or expectation as identified by the use of words such as "may," "will," "project," "expect," "believe," "intend," "anticipate," "seek," "target," "forecast," "plan," "potential," "estimate," "could," "would," "should" and other comparable and derivative terms or the negatives thereof. Examples of forward-looking statements include, among other things: (i) statements regarding timing, outcomes and other details relating to current, pending or contemplated acquisitions, dispositions, developments, redevelopments, joint venture transactions, leasing activity and commitments, financing activities, or other transactions discussed in this release; (ii) the payment of a monthly cash dividend; and (iii) the information presented under the heading "2025 Guidance Information." Pending acquisitions, dispositions, joint venture transactions, leasing activity, and financing activity, including those subject to binding agreements, remain subject to closing conditions and may not be completed within the anticipated timeframes or at all. Forward-looking statements reflect our current expectations and views about future events and are subject to risks and uncertainties that could significantly affect our future financial condition and results of operations. While forward-looking statements reflect our good faith belief and assumptions we believe to be reasonable based upon current information, we can give no assurance that our expectations or forecasts will be attained. Further, we cannot guarantee the accuracy of any such forward-looking statement contained in this release, and such forward-looking statements are subject to known and unknown risks and uncertainties that are difficult to predict. These risks and uncertainties include, but are not limited to: macroeconomic trends that may increase construction, labor and other operating costs; changes within the life science industry, and significant regulation, funding requirements, and uncertainty faced by our lab tenants; factors adversely affecting our tenants', operators', or borrowers' ability to meet their financial and other contractual obligations to us; the insolvency or bankruptcy of one or more of our major tenants, operators, or borrowers; our concentration of real estate investments in the healthcare property sector, which makes us more vulnerable to a downturn in that specific sector than if we invested across multiple sectors; the illiquidity of real estate investments; our ability to identify and secure new or replacement tenants and operators; our property development, redevelopment, and tenant improvement risks, which can render a project less profitable or unprofitable and delay or prevent its undertaking or completion; the ability of the hospitals on whose campuses our outpatient medical buildings are located and their affiliated healthcare systems to remain competitive or financially viable; our ability to develop, maintain, or expand hospital and health system client relationships; operational risks associated with our senior housing properties managed by third parties, including our properties operated through structures permitted by the Housing and Economic Recovery Act of 2008, which includes most of the provisions previously proposed in the REIT Investment Diversification and Empowerment Act of 2007 (commonly referred to as "RIDEA"); economic conditions, natural disasters, weather, and other conditions that negatively affect geographic areas where we have concentrated investments; uninsured or underinsured losses, which could result in a significant loss of capital invested in a property, lower than expected future revenues, and unanticipated expenses; our use of joint ventures may limit our returns on and our flexibility with jointly owned investments; our use of rent escalators or contingent rent provisions in our leases; competition for suitable healthcare properties to grow our investment portfolio; our ability to exercise rights on collateral securing our real estate-related loans; any requirement that we recognize reserves, allowances, credit losses, or impairment charges; investment of substantial resources and time in transactions that are not consummated; our ability to successfully integrate and/or operate acquisitions or internalize property management; the potential impact of unfavorable resolution of litigation or disputes and resulting rising liability and insurance costs; environmental compliance costs and liabilities associated with our real estate investments; environmental, social and governance and sustainability commitments and requirements, as well as stakeholder expectations; epidemics, pandemics, or other infectious diseases, including the coronavirus disease (Covid), and health and safety measures intended to

reduce their spread; human capital risks, including the loss or limited availability of our key personnel; our reliance on information technology and any material failure, inadequacy, interruption, or security failure of that technology; the use of, or inability to use, artificial intelligence by us, our tenants, our vendors, and our investors; volatility, disruption, or uncertainty in the financial markets; increased borrowing costs, which could impact our ability to refinance existing debt, sell properties, and conduct investment activities; cash available for distribution to stockholders and our ability to make dividend distributions at expected levels; the availability of external capital on acceptable terms or at all; an increase in our level of indebtedness; covenants in our debt instruments, which may limit our operational flexibility, and breaches of these covenants; volatility in the market price and trading volume of our common stock; adverse changes in our credit ratings; the failure of our tenants, operators, and borrowers to comply with federal, state, and local laws and regulations, including resident health and safety requirements, as well as licensure, certification, and inspection requirements; required regulatory approvals to transfer our senior housing properties; compliance with the Americans with Disabilities Act and fire, safety, and other regulations; laws or regulations prohibiting eviction of our tenants; the requirements of, or changes to, governmental reimbursement programs such as Medicare or Medicaid, and legislation to address federal government operations and administrative decisions affecting the Centers for Medicare and Medicaid Services; our participation in the Coronavirus, Aid, Relief and Economic Security Act Provider Relief Fund and other Covid-related stimulus and relief programs; changes in federal, state, or local laws or regulations that may limit our opportunities to participate in the ownership of, or investment in, healthcare real estate; our ability to successfully integrate our operations with Physicians Realty Trust and realize the anticipated synergies of our merger with Physicians Realty Trust and benefits of property management internalization; our ability to maintain our qualification as a real estate investment trust ("REIT"); our taxable REIT subsidiaries being subject to corporate level tax; tax imposed on any net income from "prohibited transactions"; changes to U.S. federal income tax laws, and potential deferred and contingent tax liabilities from corporate acquisitions; calculating non-REIT tax earnings and profits distributions; tax protection agreements that may limit our ability to dispose of certain properties and may require us to maintain certain debt levels; ownership limits in our charter that restrict ownership in our stock, and provisions of Maryland law and our charter that could prevent a transaction that may otherwise be in the interest of our stockholders; conflicts of interest between the interests of our stockholders and the interests of holders of Healthpeak OP, LLC ("Healthpeak OP") common units; provisions in the operating agreement of Healthpeak OP and other agreements that may delay or prevent unsolicited acquisitions and other transactions; our status as a holding company of Healthpeak OP; and other risks and uncertainties described from time to time in our Securities and Exchange Commission filings.

Moreover, other risks and uncertainties of which we are not currently aware may also affect our forward-looking statements, and may cause actual results and the timing of events to differ materially from those anticipated. The forward-looking statements made in this communication are made only as of the date hereof or as of the dates indicated in the forward-looking statements, even if they are subsequently made available by us on our website or otherwise. We do not undertake any obligation to update or supplement any forward-looking statements to reflect actual results, new information, future events, changes in its expectations or other circumstances that exist after the date as of which the forward-looking statements were made.

CONTACT

Andrew Johns, CFA
Senior Vice President – Finance and Investor Relations
720-428-5400

Consolidated Balance Sheets

In thousands, except share and per share data

	September 30, 2025			December 31, 2024	
Assets					
Real estate:					
Buildings and improvements	\$	16,192,972	\$	16,115,283	
Development costs and construction in progress		1,148,903		880,393	
Land and improvements		2,927,571		2,918,758	
Accumulated depreciation and amortization		(4,438,273)		(4,083,030)	
Net real estate		15,831,173		15,831,404	
Loans receivable, net of reserves of \$11,602 and \$10,499		673,502		717,190	
Investments in and advances to unconsolidated joint ventures		796,171		936,814	
Accounts receivable, net of allowance of \$1,933 and \$2,243		80,845		76,810	
Cash and cash equivalents		91,038		119,818	
Restricted cash		68,694		64,487	
Intangible assets, net		610,513		817,254	
Assets held for sale, net		67,593		7,840	
Right-of-use asset, net		417,365		424,173	
Other assets, net		945,507		942,465	
Total assets	\$	19,582,401	\$	19,938,255	
Liabilities and Equity					
Bank line of credit and commercial paper	\$	368,125	\$	150,000	
Term loans	·	1,646,912	·	1,646,043	
Senior unsecured notes		6,766,350		6,563,256	
Mortgage debt		350,174		356,750	
Intangible liabilities, net		155,557		191,884	
Liabilities related to assets held for sale, net		12,371			
Lease liability		301,302		307,220	
Accounts payable, accrued liabilities, and other liabilities		746,229		725,342	
Deferred revenue		970,077		940,136	
Total liabilities	_	11,317,097	_	10,880,631	
Commitments and contingencies					
Redeemable noncontrolling interests		27,809		2,610	
		,		,	
Common stock, \$1.00 par value: 1,500,000,000 shares authorized; 694,946,444 and 699,485,139 shares issued and outstanding		694,946		699,485	
Additional paid-in capital		12,765,070		12,847,252	
Cumulative dividends in excess of earnings		(5,854,766)		(5,174,279)	
Accumulated other comprehensive income (loss)		(7,975)		28,818	
Total stockholders' equity		7,597,275		8,401,276	
Joint venture partners		296,477		315,821	
Non-managing member unitholders		343,743		337,917	
Total noncontrolling interests		640,220		653,738	
Total equity		8,237,495		9,055,014	
Total liabilities and equity	\$	19,582,401	\$	19,938,255	

Consolidated Statements of Operations In thousands, except per share data

	Three Months Ended September 30,					Nine Mon Septem		
		2025		2024		2025		2024
Revenues:								
Rental and related revenues	\$	539,886	\$	543,251	\$	1,607,714	\$	1,552,065
Resident fees and services		150,458		142,845		448,240		422,512
Interest income and other		15,529		14,301		47,156		27,884
Total revenues		705,873		700,397		2,103,110		2,002,461
Costs and expenses:								
Interest expense		76,784		74,105		224,540		209,922
Depreciation and amortization		262,317		280,019		796,779		782,736
Operating		291,922		280,279		841,246		797,835
General and administrative		19,907		23,216		66,789		73,233
Transaction and merger-related costs		2,420		7,134		18,169		122,113
Impairments and loan loss reserves (recoveries), net		(54)		441		(117)		11,346
Total costs and expenses		653,296		665,194		1,947,406		1,997,185
Other income (expense):								
Gain (loss) on sales of real estate, net		11,500		62,325		13,136		187,624
Other income (expense), net		1,160		982		(9,658)		83,502
Total other income (expense), net		12,660		63,307		3,478		271,126
Income (loss) before income taxes and equity income (loss) from unconsolidated joint ventures		65,237		98,510		159,182		276,402
Income tax benefit (expense)		1,206		(1,938)		(3,256)		(18,364)
Equity income (loss) from unconsolidated joint ventures		(176,291)		(3,834)		(176,691)		(1,407)
Net income (loss)		(109,848)		92,738		(20,765)		256,631
Noncontrolling interests' share in earnings		(7,274)		(6,866)		(21,856)		(18,036)
Net income (loss) attributable to Healthpeak Properties, Inc.		(117,122)		85,872		(42,621)		238,595
Participating securities' share in earnings		(134)		(197)		(714)		(610)
Net income (loss) applicable to common shares	\$	(117,256)	\$	85,675	\$	(43,335)	\$	237,985
Earnings (loss) per common share:								
Basic	\$	(0.17)	\$	0.12	\$	(0.06)	\$	0.36
Diluted	\$	(0.17)	\$	0.12	\$	(0.06)	\$	0.36
Weighted average shares outstanding:		, ,				, ,		
Basic		694,930		699,349		696,380		667,536
Diluted		694,930		700,146		696,380		668,096

Funds From Operations

In thousands, except per share data

	Three Months Ended September 30,					Nine Mon Septem			
	2025			2024		2025		2024	
Net income (loss) applicable to common shares	\$	(117,256)	\$	85,675	\$	(43,335)	\$	237,985	
Real estate related depreciation and amortization		262,317		280,019		796,779		782,736	
Healthpeak's share of real estate related depreciation and amortization from unconsolidated joint ventures		12,574		12,127		37,304		32,520	
Noncontrolling interests' share of real estate related depreciation and amortization		(3,807)		(4,534)		(12,686)		(13,705)	
Loss (gain) on sales of depreciable real estate, net		(11,500)		(62,325)		(13,136)		(187,624)	
Loss (gain) upon change of control, net(1)		_		430		_		(77,548)	
Taxes associated with real estate dispositions ⁽²⁾		_		(145)		(335)		11,512	
Impairments (recoveries) of real estate, net(3)		175,827				175,827			
Nareit FFO applicable to common shares		318,155		311,247		940,418		785,876	
Distributions on dilutive convertible units and other		4,551		4,577		13,735		11,670	
Diluted Nareit FFO applicable to common shares	\$	322,706	\$	315,824	\$	954,153	\$	797,546	
Diluted Nareit FFO per common share	\$	0.45	\$	0.44	\$	1.34	\$	1.17	
Weighted average shares outstanding - Diluted Nareit FFO Impact of adjustments to Nareit FFO:		709,513		714,715		711,023		681,128	
Transaction and merger-related items ⁽⁴⁾	\$	2,420	\$	2,725	\$	18,169	\$	108,923	
Other impairments (recoveries) and other losses (gains), net ⁽⁵⁾		(54)		441		125		11,741	
Casualty-related charges (recoveries), net(6)		(1,771)		1,792		6,375		588	
Total adjustments		595		4,958		24,669		121,252	
FFO as Adjusted applicable to common shares		318,750		316,205		965,087		907,128	
Distributions on dilutive convertible units and other		4,551		4,571		13,715		11,537	
Diluted FFO as Adjusted applicable to common shares	\$	323,301	\$	320,776	\$	978,802	\$	918,665	
Diluted FFO as Adjusted per common share	\$	0.46	\$	0.45	\$	1.38	\$	1.35	
Weighted average shares outstanding - Diluted FFO as Adjusted		709,513		714,715		711,023		681,128	

⁽¹⁾ The nine months ended September 30, 2024 includes a gain upon change of control related to the sale of a 65% interest in two lab buildings in San Diego, California. The gain upon change of control is included in other income (expense), net in the Consolidated Statements of Operations.

⁽²⁾ The nine months ended September 30, 2024 includes non-cash income tax expense related to the sale of a 65% interest in two lab buildings in San Diego, California.

⁽³⁾ The three and nine months ended September 30, 2025 includes other-than-temporary impairment charges on certain unconsolidated real estate joint ventures. During the three months ended September 30, 2025, we concluded that the decline in fair values of these joint ventures was other-than-temporary due to the length of time and extent of which the fair values have been less than carrying value. Other-than-temporary impairment charges on our unconsolidated joint ventures are recognized in equity income (loss) from unconsolidated joint ventures in the Consolidated Statements of Operations.

⁽⁴⁾ The three and nine months ended September 30, 2025 and 2024 include costs related to the merger, which are primarily comprised of advisory, legal, accounting, tax, information technology, post-combination severance and stock compensation expense, and other costs of combining operations with Physicians Realty Trust that were incurred during the period. The nine months ended September 30, 2025 also includes \$6 million of costs incurred related to certain investments we are no longer pursuing. For the three and nine months ended September 30, 2024, these costs were partially offset by termination fee income of \$4 million and \$13 million, respectively, associated with Graphite Bio, Inc., which later merged with LENZ Therapeutics, Inc. in March 2024, for which the lease terms were modified to accelerate expiration of the lease to December 2024. This termination fee income is included in rental and related revenues on the Consolidated Statements of Operations, but is excluded from Portfolio Cash Real Estate Revenues and FFO as Adjusted.

⁽⁵⁾ The three and nine months ended September 30, 2025 and 2024 include reserves and (recoveries) for expected loan losses recognized in impairments and loan loss reserves (recoveries), net in the Consolidated Statements of Operations.

⁽⁶⁾ Casualty-related charges (recoveries), net are recognized in other income (expense), net, equity income (loss) from unconsolidated joint ventures, and noncontrolling interests' share in earnings in the Consolidated Statements of Operations.

Adjusted Funds From Operations In thousands, except per share data

	Three Mor Septem	 	Nine Months Ended September 30,				
	2025	2024		2025		2024	
FFO as Adjusted applicable to common shares	\$ 318,750	\$ 316,205	\$	965,087	\$	907,128	
Stock-based compensation amortization expense	4,046	3,755		10,410		11,935	
Amortization of deferred financing costs and debt discounts (premiums)	7,981	7,408		23,708		19,247	
Straight-line rents	(14,282)	(10,346)	0,346) (30,83			(32,891)	
AFFO capital expenditures	(27,261)	(23,510)		(76,125)		(76,744)	
CCRC entrance fees ⁽¹⁾	12,711	11,046		36,449		30,548	
Deferred income taxes	(179)	585		4,989		2,330	
Amortization of above (below) market lease intangibles, net	(8,105)	(7,887)		(28,402)		(23,325)	
Other AFFO adjustments	(1,687)	(1,277)		(1,303)		(4,947)	
AFFO applicable to common shares	291,974	295,979		903,977		833,281	
Distributions on dilutive convertible units and other	4,550	4,576		13,735		11,671	
Diluted AFFO applicable to common shares ⁽¹⁾	\$ 296,524	\$ 300,555	\$	917,712	\$	844,952	
Diluted AFFO per common share ⁽¹⁾	\$ 0.42	\$ 0.42	\$	1.29	\$	1.24	
Weighted average shares outstanding - Diluted AFFO	709,513	714,715		711,023		681,128	

⁽¹⁾ During the first quarter of 2025, we changed our definition of AFFO to adjust for the non-refundable entrance fees collected in excess of the related amortization as we believe the cash collection of these fees is a more meaningful representation of the performance of CCRCs in the determination of AFFO. Utilizing the prior definition for the three months ended September 30, 2025 and 2024, diluted AFFO applicable to common shares was \$283.8 million and \$289.5 million, respectively, and diluted AFFO per common share was \$0.40 and \$0.41, respectively. Utilizing the prior definition for the nine months ended September 30, 2025 and 2024, diluted AFFO applicable to common shares was \$881.3 million and \$814.4 million, respectively, and diluted AFFO per common share was \$1.24 and \$1.20, respectively.